

Revenue Outturn 2011/2012 - Reasons for Variance from Approved Budget

1.

2.

3.

Division of Service	Under(-)/ Over(+) Spending	% of variance	Reasons for key variances (+/- £25k or +/- 5%)
	£	%	
Adults General, Management & Training Support			
Administrative Support	-35,254	-39.90	Saving due to efficiencies on postage budget and on printing & stationery due to moratorium on non essential spend.
Joint working & Direct Payments Support	-43,763	-43.58	Additional funding from Health re Stroke Care plus staff vacancy within the Direct Payments Team.
RBT Affordability	-70,361	-3.81	Reduction on RBT affordability charge against budget.
Human Resources	-4,940	-100.00	Saving on HR charge from RBT
Central Charges/HIV	-8,002	-11.05	Balance of HIV funding
Management-Plan, W'force, Complaints	16,218	109.76	Increase in counselling charges plus RBT charge for Business Support.
Policy, Planning & Research	-286,264	-126.19	Planned saving on Carers Breakaway Service, slippage on Carers Funding and additional income from Health.
Workforce, Planning, Dev & Training	-19,284	-2.29	
Information Development	113,275	68.16	Overspend on employee budgets plus recharges from RBT for computer licences, hardware & software.
Service Quality	23,675	13.30	Overspend on employee costs due to unmet vacancy factor plus computer support costs.
Corporate Charges	-11,022	-2.52	
Total Adults General, Management & Training Support	-325,721	-8.20	
Older People Services			
Assess & Care Management	-559,217	-12.56	Additional Winter Pressures funding from Health plus underspends on car allowance budgets, intermediate care pooled budget and spend on delayed discharges/inter authority charges.
Residential Care In house	204,885	4.70	Under recovery of income against budget due to a reduction in the average contribution and budget shortfall.
Homecare In House	-811,261	-16.80	Increase in funding from Health together with more people being transferred following enabling care to independent sector maintainer
Rothercare Direct	-66,858	-15.12	Additional Winter pressures funding from Health
Day Care In House	-446,882	-41.20	Underspend on Employee costs and non pay costs due to moratorium plus additional Income from Health.
Advice & Info In House	-11,962	-11.93	Carers Centre underspend on staffing.
Management/Admin/Transport	-83,990	-7.41	Underspend on employee costs due to vacant posts plus additional income from transport fees and charges.
Extra Care Housing Health & Wellbeing	6,365	100.00	Costs in respect of Kitchen facilities which were closed early in the financial year.
Extra Care Housing Independent Living	-25,226	-74.38	Savings on Manager post due to service reconfiguration
Nursing Home Placements Independent sector	270,671	9.54	More people admitted to nursing care than forecast. This overspend is offset by the underspend in residential care.
Residential Care Independent	-430,112		Underspend due to increased contributions from customers, additional income from health and a reduction in the overall numbers of customers supported in care
Other Community Services Independent	-9,607	-27.62	Underspend due to former grant funding b/fwd
Homecare Independent	1,010,687		Overspend due to an increase in the number of people diverted from residential care and transferred from in house residential home care. This overspend is reduced by subsequent underspends within in house home care.
Advice & Information	83,658	12.79	Overspend on Direct Payments reduced by grant funding.
Director of Health & Well-being	-32,129	-14.08	Underspend on Advertising budget due to moratorium.
Total Older People Services	-900,977	-2.54	

Revenue Outturn 2011/2012 - Reasons for Variance from Approved Budget

1.

2.

3.

Division of Service	Under(-)/ Over(+) Spending £	% of variance %	Reasons for key variances (+/- £25k or +/- 5%)
Learning Disability Services			
Assess & Care Management	-147,531	-19.67	Underspend on employee budgets due to vacant manager posts and vacancies within Community Team
Residential Care In house	-26,519	-1.81	Slight underspend on employee budgets. Efficiency savings on Community Support Services plus a small saving on staffing costs within in-house supported living
Supported & Other Acc In House	-76,265	-14.24	schemes
Day Care In House	147,935	4.61	Recurrent budget pressure on provision of external transport.
Nursing Home Placements Indep.	-305,010	-20.39	Fewer placements into nursing care during the year offset by an increase in the numbers placed in residential care. Ten new placements over and above projected intake were made during the year, increased contributions to Residential College
Residential Care Independent	423,714	7.18	placements plus reduction in Continuing Health Care funding from health. Efficiency savings on independent Supported Living schemes negotiated with providers plus slippage on developing new
Supported & Other Acc. Indep't	-526,073	-28.81	schemes and additional income from health.
Health Residential Costs	64	0.10	
Other Community Services Independent	-24,165	-5.76	Savings due to clients receiving high cost community care packages now admitted into residential care.
Homecare Independent	-26,309	-32.04	Savings due to the delay of two large care packages due to start in September which were delayed until December.
Day Care Independent	30,423	7.44	Overspend due to two additional high cost transitional placements.
Advice & Info Independent	-22,710	-3.78	
Total Learning Disability Services	-552,445	-3.24	
Mental Health Services			
Assess & Care Management	96,928	4.99	Use of Agency Staff to cover vacant posts and pressures on the Out of Hours service.
Residential Care In house	-5,695	-14.86	Reduction in staffing hours of managers post.
Homecare In House	6,222	14.45	Additional costs on Carers Support Payments.
Day Care In House	3,462	1.26	
Management & Admin Support	88	0.62	
Nursing Home Placements Independent	-65,782	-12.87	Additional Continuing Health Care income
Residential Care Independent	26,426	2.57	Continued pressure on residential rehab budget and cost of care packages.
Supported & Other Acc. Indep't	-52,175	-15.93	Delayed start up of new Supported Living Scheme
Other Community Services Independent	-161,882	-42.06	Richmond Fellowship Day/Community Support Service underspend as clients moved to a Direct Payment.
Independent Supported Living	-28,257	-24.14	Efficiency savings negotiated with the provider during the year.
Day Care Independent	-33,661	-18.95	Savings due to the migration of day service clients to Direct Payments
Advice & Information Independent	213,715	46.66	Continued increase in demand for Direct Payments partially offset by migration of clients day care and Community Support service
Total Mental Health Services	-612	-0.01	

Revenue Outturn 2011/2012 - Reasons for Variance from Approved Budget

1.

2.

3.

<u>Division of Service</u>	<u>Under(-)/ Over(+) Spending</u>	<u>% of variance</u>	<u>Reasons for key variances (+/- £25k or +/- 5%)</u>
	<u>£</u>	<u>%</u>	
Physical Disability Services			
Assessment & Care Management	-43,236	-7.50	Underspend on Occupational Therapist budget.
Equipment In House	-170,418	-52.53	Additional Winter Pressures income from health.
Supported Living In House	-93,130	-21.82	Underspend on employee costs due to vacancies & reconfiguration of service plus additional income from client contributions.
Nursing Home Placements Indep.	-187,791	-26.49	An overspend due to an high cost high dependency admission has been offset by slippage on new investments to provide alternatives to residential care
Residential Care Independent	-167,544	-15.54	An overspend due to an high cost high dependency admission has been offset by slippage on new investments to provide alternatives to residential care.
Supported & Other Acc. Indep't	67,373	102.03	Continuing Health Care funding withdrawn for high cost client.
Other Community Services Independent	-13,301	-0.80	
Homecare Independent	300,182	27.18	Increase in the number of higher dependency care packages than budget.
Day Care Independent	8,973	3.06	
Advice & Information Independent	-41,194	-30.54	Savings from the negotiation of service level agreements with voluntary and independent sector providers.
Total Physical Disability Services	-340,087	-5.34	
Safeguarding			
Safeguarding Care Management & Assess	-17,369	-9.85	Underspend on employee budgets due to difficulties recruiting to vacant posts.
Adult Safeguarding Support	-131,328	-21.53	Additional Mental Capacity income from health, increased income from fees and charges from the administration of clients under court of protection.
Total Safeguarding Services	-148,697	-18.91	
Supporting People			
Management & Admin/Supp Hsg Ind	-274,042	-3.64	Efficiency savings achieved as part of meeting the budget reductions agreed for 2012-13 plus underspends in subsidy contracts.
Total Supporting People	-274,042	-3.64	
Service Totals	-2,542,580	-3.32	